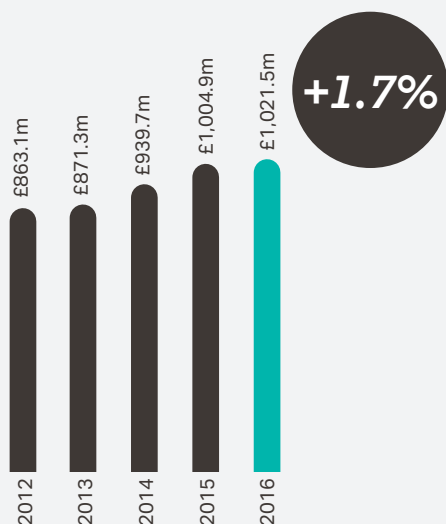


Group Highlights

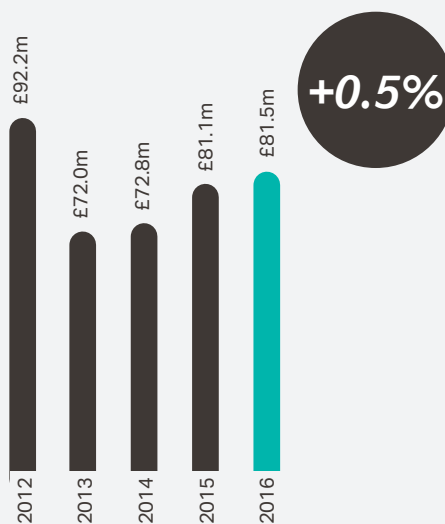
Revenue

£m



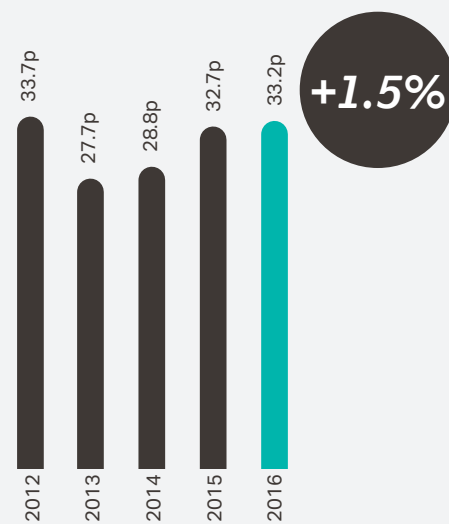
Underlying profit before tax

£m



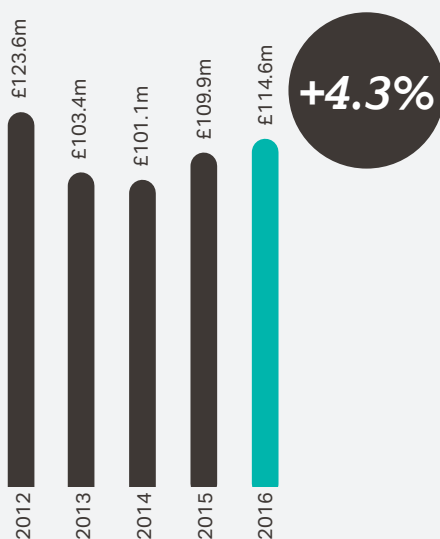
Underlying basic earnings per share

per share



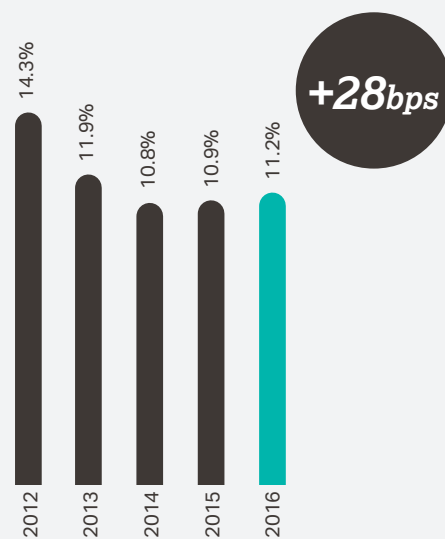
Underlying EBITDA

£m



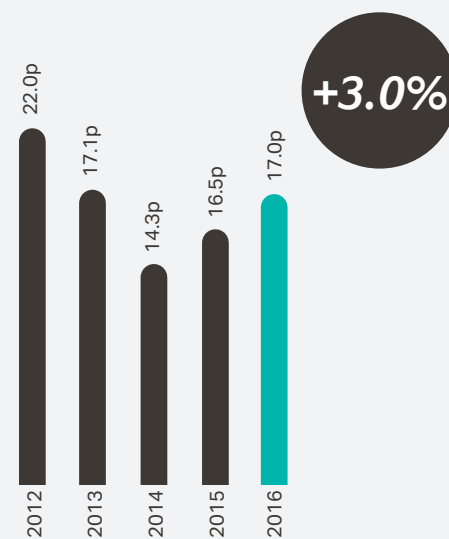
EBITDA margin

%



Dividend per ordinary share

pence



72%

RETAIL COLLEAGUES THROUGH GEAR 2

8.5%

SERVICE-RELATED SALES GROWTH

15%

PROPORTION OF RETAIL SALES MATCHED TO A CUSTOMER

6

CYCLE REPUBLIC SHOPS OPENED IN THE YEAR

11

AUTOCENTRES OPENED IN THE YEAR

12.1%

ONLINE SALES AS A PROPORTION OF TOTAL RETAIL SALES